



GREAT GRAY
TRUST COMPANY

GREAT GRAY COLLECTIVE INVESTMENT TRUST

LAZARD US EQUITY CONCENTRATED CIT

FINANCIAL STATEMENTS

DECEMBER 31, 2023

WITH

INDEPENDENT AUDITOR'S REPORT

Great Gray Collective Investment Trust

LAZARD US EQUITY CONCENTRATED CIT

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INDEPENDENT AUDITOR'S REPORT

Great Gray Trust Company, LLC, Trustee for
Great Gray Collective Investment Trust

Opinion

We have audited the financial statements of Lazard US Equity Concentrated CIT of Great Gray Collective Investment Trust (the "Fund"), which comprise the statement of assets and liabilities, including the schedule of investments, as of December 31, 2023, the related statements of operations and changes in net assets, and the financial highlights for the year then ended, and the related notes to the financial statements. These financial statements and financial highlights are hereinafter collectively referred to as financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Fund as of December 31, 2023, and the results of its operations, changes in its net assets, and its financial highlights for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Fund and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Fund's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements of the Fund as a whole. The supplementary information for the year ended December 31, 2023, following the schedule of investments, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Hogan Taylor LLP". The signature is written in a cursive, flowing style.

Tulsa, Oklahoma
April 29, 2024

LAZARD
ASSET MANAGEMENT

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Schedule of Investments December 31, 2023

	Principal Amount or Shares	Cost	Fair Value
<u>Common Stocks - 85.8%</u>			
<u>Communications - 13.9%</u>			
Alphabet, Inc. Class A	188,196	\$ 17,976,159	\$ 26,289,099
VeriSign, Inc.	55,783	10,641,594	11,489,067
Total Communications		<u>28,617,753</u>	<u>37,778,166</u>
<u>Consumer Discretionary - 11.6%</u>			
Live Nation Entertainment, Inc.	94,251	6,952,127	8,821,893
LKQ Corporation	188,439	9,796,287	9,005,500
McDonald's Corporation	46,278	11,912,190	13,721,890
Total Consumer Discretionary		<u>28,660,604</u>	<u>31,549,283</u>
<u>Consumer Staples - 2.2%</u>			
Estee Lauder Cos., Inc./The Class A	39,580	7,152,277	5,788,575
Total Consumer Staples		<u>7,152,277</u>	<u>5,788,575</u>
<u>Health Care - 11.1%</u>			
Laboratory Corporation of America Holdings	132,513	27,298,366	30,118,880
Total Health Care		<u>27,298,366</u>	<u>30,118,880</u>
<u>Industrials - 9.6%</u>			
Otis Worldwide Corporation	156,618	12,892,871	14,012,612
Waste Management, Inc.	67,635	8,647,008	12,113,429
Total Industrials		<u>21,539,879</u>	<u>26,126,041</u>
<u>Materials - 3.8%</u>			
Vulcan Materials Co.	45,802	6,643,982	10,397,512
Total Materials		<u>6,643,982</u>	<u>10,397,512</u>
<u>Technology - 33.6%</u>			
Analog Devices, Inc.	73,599	11,210,033	14,613,818
Fidelity National Information Services, Inc.	196,418	11,410,280	11,798,829
Oracle Corporation	66,925	6,867,408	7,055,903
S&P Global, Inc.	55,716	18,679,535	24,544,012
Skyworks Solutions, Inc.	83,779	10,190,428	9,418,435
Verisk Analytics, Inc.	44,714	7,888,006	10,680,386
Visa, Inc. Class A	49,320	9,098,948	12,840,462
Total Technology		<u>75,344,638</u>	<u>90,951,845</u>
Total Common Stocks		<u>195,257,499</u>	<u>232,710,302</u>
<u>Real Estate Investment Trusts - 10.9%</u>			
<u>Real Estate - 10.9%</u>			
Crown Castle, Inc.	124,875	19,194,345	14,384,351

The accompanying notes are an integral part of these financial statements.

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Schedule of Investments (continued) December 31, 2023

	Principal Amount or Shares	Cost	Fair Value
<u>Real Estate Investment Trusts - 10.9% (continued)</u>			
Real Estate - 10.9% (continued)			
Public Storage	49,582	\$ 13,252,078	\$ 15,122,510
Total Real Estate		32,446,423	29,506,861
Total Real Estate Investment Trusts		32,446,423	29,506,861
<u>Money Market Trusts - 3.3%</u>			
NT Collective Government Short Term Investment Fund	8,913,965	8,913,965	8,913,965
Total Money Market Trusts		8,913,965	8,913,965
Total Investments - 100.0%		\$ 236,617,887	271,131,128
Other Assets and Liabilities, Net - 0.0%			81,174
Net Assets - 100.0%			\$ 271,212,302

The following is a summary of the fair value of the investments in the Fund based on the inputs used to value them as of December 31, 2023 (see Note 3 in Notes to the Financial Statements):

	Fair Value Measurements				
	Level 1	Level 2	Level 3	Investments Measured at Net Asset Value*	Total
Common Stocks	\$ 232,710,302	\$ -	\$ -	\$ -	\$ 232,710,302
Real Estate Investment Trusts	29,506,861	-	-	-	29,506,861
Money Market Trusts	-	-	-	8,913,965	8,913,965
Total	\$ 262,217,163	\$ -	\$ -	\$ 8,913,965	\$ 271,131,128

*Certain investments that are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statement of Assets and Liabilities.

Concentration of Ownership: As of December 31, 2023, the Fund had two unitholders holding 10% or more of the outstanding units of the Fund, and aggregated to 97.7% of the Fund's total units outstanding.

Supplementary Information: Total investment purchases, sales proceeds, and realized gain for the year ended December 31, 2023, were:

	Purchases at Cost	Sales Proceeds	Realized Gain
Equity	\$ 143,260,603	\$ 171,414,933	\$ 18,287,647
Money Market	106,260,286	104,019,512	-
Total	\$ 249,520,889	\$ 275,434,445	\$ 18,287,647

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Statement of Assets and Liabilities December 31, 2023

Assets	
Investments in securities, at fair value (cost \$236,617,887)	\$ 271,131,128
Receivable for fund units sold	562,561
Dividends receivable	55,610
Total assets	<u>271,749,299</u>
Liabilities	
Accrued trustee and sub-advisor fees	247,922
Payable to custodian	163,350
Payable for fund units redeemed	115,546
Accrued professional services and other operating expenses	10,179
Total liabilities	<u>536,997</u>
Net Assets	<u>\$ 271,212,302</u>

Statement of Operations For the year ended December 31, 2023

Investment Income (Loss)	
Income	
Dividends	\$ 4,290,238
Total income	<u>4,290,238</u>
Expenses	
Trustee and sub-advisor fees	1,026,949
Professional services and other operating expenses	31,396
Total expenses	<u>1,058,345</u>
Net investment income	<u>3,231,893</u>
Realized and Unrealized Gain / Loss	
Net realized gain (loss) on:	
Investments	18,287,647
Net realized gain	<u>18,287,647</u>
Change in net unrealized gain / loss on:	
Investments	18,203,083
Change in net unrealized gain / loss	<u>18,203,083</u>
Net realized and unrealized gain / loss	<u>36,490,730</u>
Increase in net assets from operations	<u>\$ 39,722,623</u>

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Statement of Changes in Net Assets For the year ended December 31, 2023

Increase (Decrease) in Net Assets

Operations

Net investment income	\$ 3,231,893
Net realized gain	18,287,647
Change in net unrealized gain / loss	18,203,083
Increase in net assets from operations	<u>39,722,623</u>

Unit transactions

Proceeds from units issued	
Class 0	62,176
Class 0C	186,723
Class F	46,825,509
Class LZ	2,003,711
Total proceeds from units issued	<u>49,078,119</u>

Value of units redeemed

Class 0	(210,833)
Class 0C	(137,583)
Class F	(73,475,605)
Class LZ	(6,175,060)
Total value of units redeemed	<u>(79,999,081)</u>
Decrease in net assets resulting from unit transactions	<u>(30,920,962)</u>
Increase in net assets	8,801,661
Net assets, beginning of year	<u>262,410,641</u>
Net assets, end of year	<u><u>\$ 271,212,302</u></u>

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Financial Highlights For the year ended December 31, 2023

Per Unit Operating Performance	Class 0	Class 0C	Class F	Class LZ
Net asset value, beginning of year	\$ 14.96	\$ 14.32	\$ 14.36	\$ 14.58
Investment operations:				
Net investment income ⁽¹⁾	0.26	0.16	0.18	0.25
Net realized and unrealized gain / loss ⁽¹⁾	2.19	2.08	2.09	2.12
Total from investment operations	2.45	2.24	2.27	2.37
Net asset value, end of year	\$ 17.41	\$ 16.56	\$ 16.63	\$ 16.95
Total Return	16.38%	15.64%	15.81%	16.26%
Supplemental Data				
Ratio to average net assets:				
Expenses	0.01%	0.61%	0.47%	0.05%
Net investment income	1.60%	1.01%	1.14%	1.56%
Unit Activity				
Units, beginning of year	103,875	121,751	15,036,063	2,961,432
Issued	3,900	11,678	3,020,005	128,370
Redeemed	(12,781)	(8,915)	(4,721,684)	(390,934)
Units, end of year	94,994	124,514	13,334,384	2,698,868

⁽¹⁾ Based on average units outstanding.

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Notes to the Financial Statements

December 31, 2023

Note 1 – Organization

Great Gray Collective Investment Trust (the "Trust") is intended to constitute an exempt trust under Section 501(a) of the Internal Revenue Code of 1986, as amended (the "Code"), and a group trust within the meaning of Rev. Rul. 81-100, as amended. The Trust is exempt from registration under the Investment Company Act of 1940, as amended, and the Securities Act of 1933, as amended. Great Gray Trust Company, LLC (the "Trustee") serves as the Trustee of the Trust.

The Trustee is responsible for maintaining and administering the Trust and the Lazard US Equity Concentrated CIT (the "Fund") and also serves as the investment manager (the "Investment Manager") to the Fund. Northern Trust Company provides custody, transfer agency, and accounting services for the Fund.

On December 19, 2022, Madison Dearborn Partners, LLC ("MDP"), a registered investment adviser and leading private equity firm based in Chicago, announced an agreement with Wilmington Trust, N.A. ("WTNA"), under which investment funds controlled by MDP would acquire WTNA's Collective Investment Trust business. On April 28, 2023, the agreement was finalized and Great Gray Trust Company, LLC became the successor trustee to WTNA's CIT business. On that date, the Trust name was changed from Wilmington Trust Collective Investment Trust to Great Gray Collective Investment Trust. The Trustee is ultimately controlled by MDP. MDP and its controlled subsidiaries are the general partner to the investment funds that own substantially all of the Trustee through intermediate holding companies. Effective June 2, 2023, the Fund's name changed from Lazard/Wilmington US Equity Concentrated Fund.

The purpose of the Trust is to allow collective investments by plan sponsors of retirement plans which qualify for exemption from federal income taxation pursuant to Section 501(a) of the Code, by reason of qualifying under Section 401(a) of the Code; tax-exempt governmental plans under Section 414(d) or Section 818(a)(6) of the Code; eligible deferred compensation plans under Section 457(b) of the Code established by a government employer; group trusts or separate accounts consisting solely of assets of the foregoing; and other investors eligible for participation in the Trust. The Trust consists of separate funds with differing investment objectives, which are available for investment by participating plans. An eligible plan may join the Trust, subject to the Trustee's acceptance, and become a participating plan by executing participation documents specified by the Trustee. Not all funds within the Trust are presented herein. The Trustee has claimed an exclusion from the definition of commodity pool operator ("CPO") under the Commodity Exchange Act and the rules of the Commodity Futures Trading Commission ("CFTC") with respect to the Fund, and is therefore not subject to CFTC registration or regulation as a CPO with respect to the Fund.

The investment objective of the Fund is to provide long-term capital appreciation by investing in a concentrated portfolio of investments, primarily in equity securities issued by U.S. companies of any market capitalization. The Trustee has engaged Lazard Asset Management LLC (the "Sub-Advisor") to provide investment advice in connection with the investment of the Fund's assets. The Trustee maintains ultimate fiduciary authority over the management of and investments made in the Fund. The Sub-Advisor is engaged pursuant to a sub-advisor agreement.

Great Gray Collective Investment Trust
Lazard US Equity Concentrated CIT
Notes to the Financial Statements (continued)

December 31, 2023

Note 2 – Significant Accounting Policies

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"). The Fund is an investment company and follows the accounting and reporting guidance in Financial Accounting Standards Board Accounting Standards Codification Topic No. 946.

Net Asset Value ("NAV") – Units of each fee class of the Fund are valued each day on which the New York Stock Exchange ("NYSE") is open for trading in accordance with the valuation procedures established by the Trustee. The NAV per unit is calculated as of the close of trading on the NYSE (generally, 4:00 p.m. U.S. Eastern time). The NAV per unit is computed by dividing the total fair value of the assets of the Fund, less its liabilities, by the total number of units outstanding at the time of such computation. Investment income earned is reinvested in the Fund and included in the determination of unit values.

Fund Unit Transactions – The Fund sells new units and repurchases outstanding units on a daily basis. Unit purchases and redemptions are transacted at the NAV per fee class of the Fund determined as of the close of business each day. A summary of the Fund unit activity for the Fund is included with its Financial Highlights.

Investment Valuation – Investments are valued at their current fair value determined as follows:

Money Market Trusts – Investments in money market trusts are valued using the net asset value per share (or its equivalent) as a practical expedient.

Securities – Securities, other than bonds, listed on a securities exchange, market or automated quotation system for which quotations are readily available are valued at the closing price on the primary exchange or market on which they are traded on the day of valuation or, if there is no such reported sale on the valuation date, at the most recent bid quotation on the principal exchange. If a market price is not readily available or if such price is deemed unreliable, it will be valued at fair value in accordance with valuation procedures established by the Trustee. The Trustee's determination of fair value involves consideration of a number of subjective factors, and therefore, no single standard for determining fair value will apply.

When the valuation methods described above are not reflective of fair value, investments are valued at fair value following procedures and/or guidelines determined by or under the direction of the valuation committee established by the Trustee. In light of the judgment involved in fair value decisions, there can be no assurance that a fair value assigned to a particular investment is accurate.

Cash and Cash Equivalents – The Fund considers all highly liquid instruments with original maturities of three months or less at the acquisition date to be cash equivalents.

Investment Transactions and Investment Income – The Fund records security transactions on a trade date basis. Dividend income is recorded on the ex-dividend date. Net realized gains and losses on investments are determined by the first-in, first-out method. Interest income and expenses are recorded daily on the accrual basis.

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Notes to the Financial Statements (continued)

December 31, 2023

Fee Classes and Allocations – The Fund offers multiple fee classes. Not all fee classes are available for investment by all plans. Each class is allocated expenses on the basis of expense loads assigned to that class. Income, expenses (other than expenses attributable to a specific class), and realized and unrealized gains or losses on investments are allocated to each fee class based on the units outstanding for the fee class in proportion to the total outstanding units.

Use of Estimates – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Guarantees and Indemnifications – Under the Fund's organizational documents, each trustee, officer, employee and agent of the Trust is indemnified, to the extent permitted by law, against certain liabilities that may arise in the performance of their duties to the Fund.

Additionally, in the normal course of business, the Fund enters into contracts that contain a variety of indemnification clauses. The Fund's maximum exposure under these arrangements is unknown as this would involve future claims that may be made against the Fund that have not yet occurred. However, the Fund has not had prior claims or losses pursuant to these contracts and the Trustee believes the risk of loss to be remote.

Income Tax Status – The Trust has received a determination from the Internal Revenue Service that the Trust is exempt from federal income taxation under Section 501(a) of the Code. Accordingly, no federal income tax provision is required.

Subsequent Events – The Trustee has evaluated the effect of subsequent events on the Fund's financial statements through April 29, 2024, which is the date the financial statements were available to be issued, and has determined that there are no material subsequent events that would require disclosure or adjustment in the Fund's financial statements through this date.

Note 3 – Fair Value Measurements

Fair value is defined as the price a fund would receive to sell an asset or pay to transfer a liability in an orderly transaction between market participants at the measurement date.

Various inputs are used in determining the fair value of the Fund's investments. The Trustee has performed an analysis of the significance and character of these inputs to the fair value determination. These inputs are summarized in the three broad levels listed below:

- Level 1 – Quoted prices in active markets for identical investments.
- Level 2 – Other significant observable inputs (including quoted prices for similar investments, interest rates, credit risk, and others).
- Level 3 – Significant unobservable inputs (including the Trustee's own assumptions in determining the fair value of investments).

Great Gray Collective Investment Trust

Lazard US Equity Concentrated CIT

Notes to the Financial Statements (continued)

December 31, 2023

The inputs or methodologies used for valuing investments are not necessarily an indication of the risk associated with investing in those investments. The aggregate fair value of the investments in the Fund, by input level used as of December 31, 2023, is included following the Fund's Schedule of Investments.

Note 4 – Fees and Expenses

Trustee and Sub-Advisor Fees

Annualized asset-based fees are based upon the net assets as determined at the end of each preceding business day as set forth in the table below (in basis points). Except as otherwise noted, all asset-based fees are paid from the assets of the Fund.

Fee Class	Trustee Fee	Sub-Advisor Fee
Class 0	0	0
Class 0C	0	60
Class F	4	50 for first \$50 million of assets 40 for next \$150 million of assets 35 for assets over \$200 million
Class LZ	4	0

Trustee Fee – The Trustee receives an annualized fee for supervising the overall investment and management of the Fund and for the trustee, administrative and management services provided to the Fund. Trustee fees are based upon the average daily value of the Fund and are accrued daily, paid quarterly in arrears and charged against the assets invested in the Fund.

Sub-Advisor Fee – The Sub-Advisor is compensated for its investment advisory services provided to the Fund. These annualized fees are based upon the average daily value of the Fund and are accrued daily, paid quarterly in arrears and charged against the assets invested in the Fund.

Operating Expenses – In addition to the fees described above, the Fund bears expenses related to its operations, including, but not limited to, audit, custody, tax and legal services. Expenses incurred in connection with the investment and reinvestment of Fund assets, including, without limitation, brokerage commission and other expenses, are also charged against the Fund.

When assets of the Fund are invested in other investment vehicles, such as other Collective Funds or Exchange-Traded Funds, those investment vehicles will incur fees and expenses, which will be reflected in the operating results and value of the Fund's investment in such investment vehicle, and are separate and distinct from the fees and expenses of the Fund described above.

Great Gray Collective Investment Trust
Lazard US Equity Concentrated CIT
Notes to the Financial Statements (continued)
December 31, 2023

Note 5 – Related Party Transactions

The Trustee is a Nevada-chartered non-depository trust company that provides trust and custodial services for tax-advantaged retirement plans as well as trust and investment services to business pension and retirement plans. The Trustee is responsible for managing the Trust's investment and business affairs.

Note 6 – Risks Associated with Investing in the Fund

In the normal course of business, the Fund trades financial instruments and enters into financial transactions where risk of potential loss exists due to changes in the fair value of the investments.

The following are the principal risks of the Fund and are described in the Additional Fund Information and Principal Risk Definitions (www.greatgray.com/principalriskdefinitions):

Active Management, Equity Securities, Foreign Securities, Issuer, Large Cap, Market/Market Volatility, Mid-Cap, Other, Small Cap.